**6-1: Why do you think defining activities is a process of time management instead of scope management?  How might activity resource estimating affect estimated activity duration?**

Defining activities is a process of time management because activities have an expected duration, cost, and resource requirements. This often has a more detailed WBS accompanied by supporting explanations. Activity resource estimating can affect duration because it takes four main points into consideration: activity difficulty, uniqueness, history/familiarization, and resource availability.

**What do you think of adding buffers (sometimes called padding estimates) to activities or the project to protect from time overrun?  What are some ethical considerations? Is there a point where padding might be seen as taking advantage of the client?**

Adding buffers to activities and projects gives extra time resources to project managers. By having additional available time to complete a challenge or iron out a kink a more reliable deliverable can be achieved. Unnecessary padding estimates can seem unethical to the client; adding more time increases cost and resource expenditure. Time estimates should be an open process with clear communication between the two parties and a PERT technique could be employed. Buffers should be used to ensure that a deliverable is satisfiable to both parties, not to take advantage of a client for monetary or other reasons.